# The Impact of the COVID-19 Pandemic on Local Government







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May 2020

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### **Executive Summary**

As of March 13, 2020, the Government of Kosovo has taken the first measures nationwide to slow the spread of the COVID-19 pandemic. Measures taken include restricting movement and meetings, suspending the work of schools and universities, suspending the majority of business activities, and urban and interurban transport. These measures have affected all municipalities, including those that have not yet identified any COVID-19 cases. As of May 19, 2020, 989 COVID-19 cases were registered in Kosovo, in 31 municipalities. The effects of this situation were felt both in the public and private sectors. In the public sector, it limited the possibility of public investments, provision of public and administrative services, the ability of municipalities to undertake public procurement procedures, and it caused several cancellations of meetings of municipal collective bodies, and those of public consultations. Whereas, in the private sector, the most affected are the construction, accommodation, gastronomy, textile and most of the service sectors.

The drop in municipal revenues in all municipalities, during the second half of March and in April ranged between 45% and 90%. All categories from which municipalities secure revenues have been affected by measures to fight the spread of COVID-19. According to municipal reports submitted to the Ministry of Finance and Transfers (MoFT), in March and April 2020, all municipalities collected revenues amounting to 5.8 million Euros, or about 9.3 million Euros less compared to the same months of the previous year. Municipalities will sustain losses in their own-source revenues, especially in categories like property tax, police fines, court decisions and use of public spaces by foodservice industry. Some municipalities have approved economic stimulus packages foreseeing exemption from most payments that were planned to be made by businesses in 2020. Meanwhile, traffic fines have dropped by 90%. In February 2020 (before the measures were introduced), police issued over 43,000 fines to traffic offenders across the country, while in April 2020, 4,462 fines were issued nationwide.

In addition to their own revenues, municipalities will not be able to implement planned capital investments. A survey conducted in 16 municipalities found that there were at least 124 capital projects that would be postponed due to the situation created by the COVID-19 pandemic.

This situation has also caused a decline in labour. According to data from the Pension Savings Trust Fund (Trust), in March there were fewer contributors from each municipality compared to December 2019.

### Measures Taken by Municipalities to Slow the Spread of COVID-19 Pandemic

Municipalities have played an active role in undertaking measures to prevent the spread of the virus. All Kosovo municipalities activated local crisis headquarters and set up field operational teams. Crisis headquarters are made up of mayors, heads of the Health Directorates, directors of the Main Family Medicine Centers and police commanders. Whereas, the operational teams are made of the Directorate of Inspection and Municipal Order, Sanitary Section, Public Services Section, and the Social Welfare Section. In addition to these measures, municipalities have continuously been coordinating the implementation of decisions and measures taken by the central level to prevent the spread of COVID-19.

By mid-May 2020, four municipalities approved emergency economic stimulus packages (Prishtina, Drenas, Ferizaj and Hani i Elezit) while two municipalities (Podujeva, Lipjan) approved partial economic measures in their municipalities (exempting businesses from payments to municipalities). The economic package of the Municipality of Prishtina contains 14 measures. These include facilitation measures for businesses, such as exemption from payment of rent for enterprises and premises owned by the municipality until the end of June 2020, exemption from payments for hotels that have used municipal public spaces for the placement of terraces, or salary subsidies for all employees of the local enterprise "Urban Traffic". The Municipality of Prishtina has subsidized the salaries of public kindergarten employees in the capital and the parents who have had contracts with these educational institutions have been exempted from paying kindergarten fees. With a grant in the amount of 250,000 Euros, Prishtina has subsidized all its local enterprises (Hortikultura, Sport Marketing, Pastrimi) and has also allocated special subsidies for culture, youth and sports in the amount of 100,000 Euros.<sup>1</sup>

Municipal Assembly of Drenas exempted all businesses operating in this municipality from the obligations they had against the municipality for the whole 2020, including obligations arising from the use of public spaces. Whereas payments for construction permits have been postponed for the second half of the year.<sup>2</sup> The municipalities of Ferizaj and Hani i Elezit have both done the same, but exemption of businesses in terms of municipal fees by these two municipalities will be valid only for the first half of the year.<sup>3</sup>

In early April, Kosovo Government allocated 170 million Euros to mitigate the negative effects of the COVID-19 pandemic. Out of this amount, 10 million Euros were foreseen for municipalities (according to point 5 of the Operational Plan). The same plan provides that this sum will be allocated to municipalities, based on the population, direct effects of the pandemic and it will take into account invoices and expenses presented by the municipalities, incurred as a result of measures taken to prevent the spread of the pandemic.<sup>4</sup>

Municipality of Prishtina. Official website. Emergency Economic Stimulus Package Source: <a href="https://bit.ly/2Svtqbz">https://bit.ly/2Svtqbz</a>

<sup>2</sup> Municipality of Drenas. Official website. Notice of exemption from payment for businesses. Source: https://bit.ly/2SvtHeB

Municipality of Ferizaj. Mayor's Decision on exemption from payment for businesses. Source: <a href="https://bit.ly/3bUGNcR">https://bit.ly/3bUGNcR</a>

<sup>4</sup> Ministry of Finance and Transfers. Emergency Fiscal Package Operational Plan. Point 5. Source: <a href="https://bit.ly/3e7FnMZ">https://bit.ly/3e7FnMZ</a>

Table 1. Measures taken by municipalities to slow the spread of COVID-19 pandemic

	Local Emergency HQ	Municipal Emergency Economic Package	Establishment of volunteer teams	Disinfection tunnels  In public spaces	Disinfection of collective/private buildings	Disinfection of streets, squares, parks	Provision of food packages	Provision of hygiene packages
Municipalities	######################################	€+	#W			*		<b>4</b>
Deçan								
Dragash								
Drenas								
Ferizaj								
Fushë Kosovë								
Gjakovë								
Gjilan								
Hani i Elezit								
Istog								
Junik								
Kaçanik								
Kamenicë								
Klinë								
Lipjan								
Malishevë								
Mitrovicë e Jugut								
Obiliq								
Pejë								
Podujevë								
Prishtinë								
Prizren								
Rahovec								
Shtërpcë								
Shtime								
Skenderaj								
Suharekë								
Viti								
Vushtrri								

Not taken

Partially

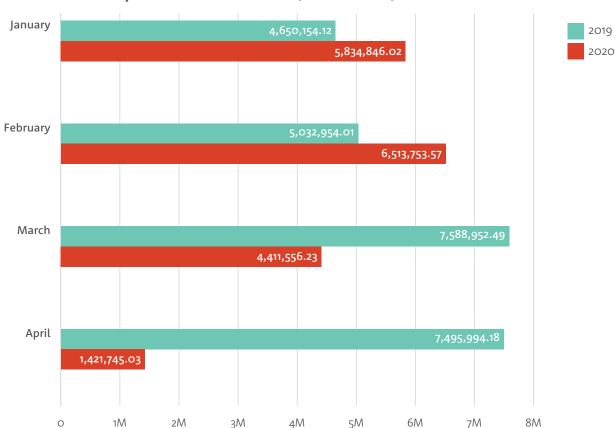
Not applicable

Source: Official websites of Kosovo municipalities

## The Effects of the COVID-19 Pandemic on Municipal Budgets

The municipalities' own-source revenues will drop significantly in the first half of 2020. The drop in own-source revenues will be followed by the decrease in expenditures in all budget categories, especially capital investments, as own-source revenues are predominantly used for capital investments. According to municipal reports submitted to the Ministry of Finance and Transfers, in March and April 2020, all Kosovo municipalities collected revenues amounting to approximately 5.8 million Euros, or about 9.3 million Euros less compared to the same period of the previous year.<sup>5</sup>

Chart 1. Revenues generated by municipalities in the first quarter of 2020, compared to the same period previous year, according to data from the Ministry of Finance and Transfers (value in Euros)



The major effects produced will include the decline in property tax revenues. The Ministry of Finance and Transfers removed an obligation of property tax payment, as a precondition for registering the vehicle in the municipality. From mid-March to June 2020, vehicles can be registered only by paying the insurance policy. Property tax has been the main source of income for most municipalities. In addition, other revenues generated by the municipality will drop significantly, as all sectors from which local government revenues are collected are affected by the measures taken to curb the COVID-19 pandemic.

<sup>5</sup> Ministry of Finance. Treasury Directorate. Interview with Head of Treasury Directorate, Mr. Ahmet Ismaili. 16.04.2020. Interview done by official E-mail.

<sup>6</sup> Ministry of Finance and Transfers. Publication related to property tax. Source: https://bit.ly/35svyWG

In the first half of 2019, 27 municipalities collected revenues amounting to approximately 40 million Euros.<sup>7</sup> On the other hand, 38 Kosovo municipalities projected their own-source revenues to approximately 83 million Euros for 2020.<sup>8</sup> After the property tax, another revenue that has filled the public purse of the municipalities have been the fines issued by the police on local roads to violators of traffic rules. Prior to the measures taken to slow the spread of the COVID-19 pandemic, Kosovo Police used to issue up to 1,500 fines for 24 hours. Following the measures taken against the pandemic, the number of fines issued ranged from 70 to 130 per day nationwide. In addition, the courts have not dealt with disputable administrative or civil cases (such as those submitted by municipal inspections or the police), some of which usually end in favor of municipal revenues.<sup>9</sup>

Table 2. Number of fines issued by the police at the national level before and after the measures taken to slow the spread of the COVID-19

2020	First week	Second week	Third week	Fourth week	Total
February	9,852	11,411	10,563	11,230	43,056
March	10,769	10,346	859	689	22,663
April	1,357	1,382	658	1,065	4,462

Source: Kosovo Police

The third most important own-source of revenue for most municipalities is the revenue from the use of public property. Municipalities will find it impossible to collect revenue for at least March-June 2020. Some municipalities, such as Prishtina, Drenas, Ferizaj, issued relevant decisions exempting businesses from payment for use of municipal property for the above mentioned period.<sup>10</sup>

For a number of municipalities, especially the large ones, important own-source revenue includes fees paid by construction companies for construction permits. These payments cannot be canceled (excluding cases when the applicant company may go bankrupt) but Prishtina, Prizren and Gjilan have already issued decisions to postpone the installment payment deadline, implying that the initial planning of municipalities in terms of municipal revenues will suffer substantial changes.<sup>11</sup>

Municipalities plan to convene extraordinary meetings of municipal assemblies in June 2020 to review the budget. This was not possible for municipalities in the past two years, due to the lack of budget review at the central level. The budget is expected to be reviewed related to own-source revenues and capital investments.<sup>12</sup>

<sup>7</sup> Reference to 27 municipalities, as the rest of the municipalities have not published the budget data for the period January-June 2019. Budget data for the first half of 2019 taken from the official websites of municipalities where the relevant financial reports are published.

<sup>8</sup> Ministry of Finance and Transfers. Law on Budget Appropriations of the Republic of Kosovo for 2020 Pg. 22. Part III. Source: <a href="https://bit.ly/2KRLiZO">https://bit.ly/2KRLiZO</a>

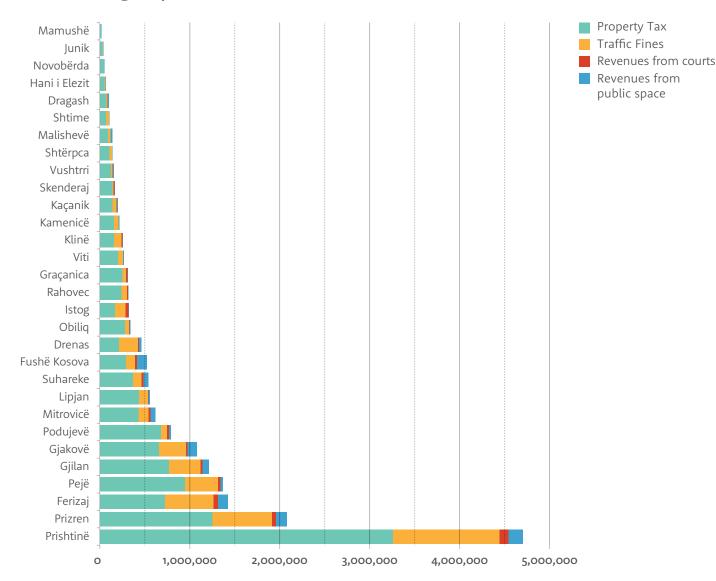
<sup>9</sup> Kosovo Judicial Council. Announcements. Source: https://bit.ly/2ybEm7f

Municipality of Drenas. Official website. Notice of exemption from payment for businesses. Source: https://bit.ly/2SvtHeB

Municipality of Prishtina. Official website. Emergency Economic Stimulus Package Source: <a href="https://bit.ly/2Svtqbz">https://bit.ly/2Svtqbz</a>

<sup>12</sup> Confirmations from Kosovo municipalities. GAP had a telephone conversation with the Finance directors in 23 municipalities of Kosovo who qualified the budget review as necessary this year.

Chart 2. Municipal revenues in the first half of 2019 in categories that may suffer a large drop in revenues in the first half of 2020 #values in Euros



In the first half of 2019, 30 Kosovo municipalities, 13 collected approximately 20 million Euros in four categories of municipal revenues (mentioned in the Chart). Based on the municipalities' own-source revenues for March and April 2020, municipalities will also face declining revenues in May-December 2020, as there are signals that the local and central levels will expand the fiscal package throughout 2020. However, the Mid-Term Expenditure Framework 2021-2023, published by the MoFT in May 2020, provides for a slight decline in municipal own-source revenues. According to MTEF 2021-2023, with the budget review for 2020, the projection of property tax revenues will be reduced from 31 million Euros to 29 million Euros, while revenues from fees and other charges will be reduced from 50 million Euros to 47 million Euros<sup>14</sup>. However, the International Monetary Fund (IMF) forecasts a larger drop in municipal revenues than that of MoFT. According to IMF, property tax revenues and municipal fees will drop to 24m and 45m Euros, respectively. 15

<sup>13</sup> The chart includes municipalities that published detailed data on municipal revenues. Eight other municipalities have general data, not divided by category.

<sup>14</sup> Ministry of Finance and Transfers. Mid-Term Expenditure Framework 2021-2023, page 84. May 2020. Source: https://bit.lv/36e09l1

<sup>15</sup> International Monetary Fund (IMF). Republic of Kosovo Report, No. 20/112. Source: https://bit.ly/2TnDpAo

The drop in municipal revenues was also found in the assessment that municipalities had made for March and April. In the Municipality of Kamenica, the rate of decline in own-source revenues between January-March 2020, (compared to the same period last year) is minus 9.52%, while between January-February 2020, when Kosovo had not yet taken measures against the pandemic, the rate of municipal revenues in Kamenica was 13.53% higher than the same period last year. From March 13, 2020, when the first measures were introduced to slow the spread of the pandemic and by the end of this month (March), the rate of municipal revenues in the Municipality of Kamenica dropped by 43.87%. Throughout April (2020), this municipality experienced a decrease in municipal revenues by 84%, compared to the same month last year. Failure to collect revenues or to collect them according to the plans from the Law on Budget, may cause non-distribution of budget allocations throughout economic categories and it can prevent the start of supply activities, services and procurement activities.

The situation is the same in all other municipalities, such as Prishtina, Drenas, Obiliq, Gracanica, Fushë Kosovë, Ferizaj, Gjakova, Peja, Prizren, Mitrovica, Podujeva, Shtime and Kaçanik. In the Municipality of Gracanica, the decline in revenues between March-April reaches approximately 85%, similar to the decline in municipal revenues in Mitrovica and Obiliq.<sup>18</sup> Municipalities will also have less revenues from the payment of construction permit fee, from land or land destination change, exercise of business activity and from the registry and rent of municipal facilities for the exercise of different activities.

It seems that Geodesy and Cadaster Section was also influenced by this situation. The work of this Section has almost been suspended during the pandemic in all municipalities. This is also expected to affect the level of municipal revenues.<sup>19</sup>

## The Effects of the COVID-19 Pandemic on Capital Investments in Municipalities

Some capital investments planned by the municipalities to be implemented in 2020, will be delayed and some others might be canceled due to three factors: 1) change of the Dynamic Plan; 2) budget review or reduction of budget allocations, as a result of the decrease of general budget revenues; 3) the forecast that the own-source revenues of municipalities will sustain a significant fall.

In some municipalities, work on some projects has not completely stopped, however these projects had either been transferred as investments from 2019 or they had started before March 13, 2020, when the first measures at the national level for the prevention of COVID-19 pandemic came into force. Municipalities have had trouble continuing the contracted works due to the fact that the labor force in some cases has not been able to move from one municipality to another, due to the quarantine measures enforced in some municipalities.<sup>20</sup>

<sup>16</sup> Municipality of Kamenica. Interview with Mayor, Mr. Qëndron Kastrati. 15.04.2020. Interview done by official E-mail.

<sup>17</sup> Municipality of Mitrovica. Interview with the Head of Directorate for Economic Development and Finance, Shukri Gashi. 10.04.2020. Interview done over the phone.

<sup>18</sup> Municipality of Obiliq. Interview with Mayor's Chief of Cabinet, Mr. Abdurrahman Krasniqi. 16.04.2020. Interview done by official E-mail.

Municipality of Hani i Elezit. Urban Development, Cadaster and Environment Protection Directorate. Interview with Directorate Head, Mr. Nexhmedin Daci. 10.04.2020. Interview done over the phone.

<sup>20</sup> Municipality of Prishtina. Interview with the Head of Directorate for Capital Investments and Contract Management, Mr. Gëzim Mehmeti. 10.04.2020. Interview done over the phone.

In general, after March 13, 2020, municipalities have found it impossible to undertake procedures according to their investment plans. This is due to the fact that municipalities were focused on undertaking measures to combat and prevent the spread of the COVID-19 and budget expenditures were directed to this as well as due to the inability of municipalities to develop fair, equal and open public procurement process, which would enable contracting of works related to capital investments.<sup>21</sup> Based on the decision of the Public Procurement Regulatory Commission, dated April 15, 2020, municipalities have been prohibited to implement procurement procedures for each category, except for the contracts signed through negotiation, related to the measures against the COVID-19 pandemic.<sup>22</sup>

The effects of the situation created by the COVID-19 pandemic on capital investments in municipalities were also confirmed by the Ministry of Finance and Transfers (MoFT). They claim that projects will not run in the first period (January-June), will include those that are foreseen to be implemented from own-source municipal revenues.<sup>23</sup> Municipalities have submitted plans (in September 2019) within the PIP system (Public Investment Platform), which is part of MoFT, in relation to capital investments and expenditures in the category of goods and services. Due to the measures taken against the pandemic, now most of the plans of municipalities will change, and consequently municipalities will be requested to develop the new ones.<sup>24</sup>

A survey conducted by GAP Institute in 16 Kosovo municipalities<sup>25</sup>, found that at least 124 capital projects would be directly affected by measures taken to prevent the spread of COVID-19. The estimated value of these projects reaches 15.8 million Euros (see the annex to this report).

### The Effects of the COVID-19 Pandemic on Employment

Restrictive measures, due to the pandemic, also affected employment at the local level. In all municipalities of Kosovo there is a decrease in the number of contributors to the Kosovo Pension Savings Trust Fund (Trust). According to the Emergency Fiscal Package, made public by the Government of Kosovo<sup>26</sup>, assistance amounting to 170 Euros per month is envisaged for workers' salaries, for those companies that face financial difficulties (measure 3, point a), as well as financial assistance of 130 Euros per month for those who lose their jobs.<sup>27</sup> Under these measures, according to the Minister of Finance and Transfers, only 1,400 jobs were lost by 13 May 2020.<sup>28</sup>

But the Trust's data show how many jobs have been affected as a result of restrictive measures to prevent the spread of the pandemic and the number of workers for whom pension contributions have not been paid.

<sup>21</sup> Municipality of Obiliq. Interview with Mayor's Chief of Cabinet, Mr. Abdurrahman Krasniqi. 16.04.2020. Interview done by official E-mail.

<sup>22 &</sup>quot;Kohavision" Television. Date 26 April 2020. Main news program. Source: https://bit.ly/2Z13x7y

<sup>23</sup> Ministry of Finance. Treasury Directorate. Interview with Head of Treasury Directorate, Mr. Ahmet Ismaili. 16.04.2020. Interview done by official E-mail.

<sup>24</sup> Municipality of Mitrovica. Interview with the Head of Directorate for Economic Development and Finance, Mr. Shukri Gashi. 10.04.2020. Interview done over the phone.

<sup>25</sup> In other municipalities of Kosovo, the pandemic will have an impact on capital investments, however there was no relevant assessment of the projects that would be affected by the pandemic until the second half of May 2020.

<sup>26</sup> Ministry of Finance and Transfers. Decision 31/2020. Source: https://bit.ly/2TIXO8A

<sup>27</sup> Office of Prime Minister. The Caretaker Prime Minister Kurti presents measures envisaged within the Emergency Fiscal Package, 14 April 2020. Source: <a href="https://bit.ly/2T6MixO">https://bit.ly/2T6MixO</a>

<sup>28</sup> Telegrafi.com. Bislimi: 12 thousand jobs formalized, out of them only 1,400 lost their jobs, 13 May 2020. Source: <a href="https://bit.ly/2LuWHPB">https://bit.ly/2LuWHPB</a> (last accessed on 15 May 2020).

Table 3. The impact of the pandemic on the number of pension contributors by municipalities

MUNICIPALITY	31 December 2019	31 March 2020	30 April 2020
Prishtinë	69,881	54,956	59,133
Prizren	30,933	21,243	24,363
Ferizaj	23,011	15,966	18,250
Gjilan	21,693	15,285	17,538
Pejë	20,683	15,355	17,247
Gjakovë	19,813	13,691	15,751
Podujevë	17,760	12,810	14,341
Mitrovicë	16,326	11,440	13,673
Vushtrri	15,570	11,597	12,998
Lipjen	12,573	8,894	9,932
Drenas	12,297	9,180	10,214
Suharekë	10,763	7,078	8,118
Skënderaj	9,967	7,393	8,101
Fushë Kosovë	9,832	7,772	8,393
Rahovec	8,668	5,801	6,880
Istog	7,777	5,608	6,251
Malishevë	7,741	4,956	5,733
Viti	7,423	5,063	5,870
Kamenicë	6,450	4,425	5,106
Klinë	6,188	4,215	4,808
Kaçanik	5,917	4,024	4,677
Obiliq	5,815	4,567	4,906
Deçan	5,365	3,847	4,349
Shtime	4,939	3,374	3,913
Dragash	4,379	2,857	3,349
Graçanicë	2,183	1,577	1,749
Leposaviç	2,150	1,115	1,151
Shtërpcë	1,637	1,119	1,223
Mitovicë V.	1,502	1,053	1,057
Hani i Elezit	1,473	1,091	1,232
Zveçan	1,305	662	699
Zhubin Potok	1,105	724	769
Junik	613	444	488
Mamushë	598	364	435
Novobërdë	583	378	415
Ranillug	504	342	353
Kllokot	501	345	379
Partesh	396	272	276

Source: Pension Savings Trust Fund

### Conclusion

Municipalities have exhibited good potential in institutional management and undertaking of measures to prevent the spread of COVID-19. In addition to the awareness role, municipalities have proven to play a good coordinating role with the central level and this approach has yielded good results in maintaining public health. Faced with a completely new situation, municipalities will be forced to change their previous plans. This, in addition to affecting the dynamics of works in municipalities, will at the same time make many projects, plans and regulations either be canceled or postponed for an indefinite term. Municipalities will suffer major losses in the area of municipal revenues and capital investments. Municipalities will have significantly less revenues from property taxes, public spaces, traffic fines, vehicle registration fees and rent of public buildings. The drop in revenues will be followed by the inability to implement some capital projects. Aware of this situation, the Government of Kosovo, allocated 10 million Euros in the first Emergency Economic Stimulus Package to Kosovo municipalities that will be used to overcome the consequences brought upon by the measures taken to prevent the spread of COVID-19.

In order to cope with this situation and apply emergency measures, from mid-March 2020 and onwards, the municipalities of Kosovo have been allowed by the Ministry of Finance and Transfers to use a special budget code to use a portion of funds in the category of goods and services and apply the negotiation procedure related to public procurement, without the need for relevant announcements.

After March 13, apart from the inability to hold their regular meetings, Municipalities have found it impossible, to hold public consultations with citizens regarding the plans and projects of the municipality. Municipalities face a risk of entering the budget review period, without having an opportunity to hold direct public consultations with citizens.



### Annex

Capital projects that will be affected by measures taken to fight the COVID-19 pandemic in 16 municipalities, in terms of duration of their implementation

Moved to the second half of the year

Postponed for several months

May be removed from the list of investments within the budget review

Municipality	S Project	Value (Euros)
në	Construction of George Bush Square (from Grand Hotel to Cathedral)	500,000
Prishtinë	Fitting of the irrigation system in the city parks	200,000
	Public toilets in Germia Park and other parks	40,000
	Construction of streets "Agim Ramadani", "Ibrahim Lutfiu", "ILaz Agushi"	500,000
	Construction of Tunnel (300 meters) in "Agim Ramadani" Street	2,000,000
	Construction of Stallovë-Zllash road	450,000
	Construction of the road in Prapashtica, Nishevc and Marevc	100,000
	Opening of new roads in the Municipality of Prishtina	500,000
	Construction of FMC Veternik	600,000
	Opening of wells for irrigation of school yards	180,000
	Start of works in the underground parking of the Faculty of Philology (PPP)	
	Construction of FMC - New Prishtina Zone West	400,000
las	Sewage in the villages of Gradica Likoshan	20,000
Drenas	Sewage in the villages of Gllanasellë- Godanc	30,000
_	Sewage in the villages of Dobroshec - Çikatovë e Vjetër	60,000
	Sewage in the village of Komoran	80,000
	Sewage in the villages of Verboc Shtuticë	20,000
	Sewage in the villages of Terstenik I and II	55,000
	Sewage in the villages of Baicë, Krajkovë and Shtrubullovë	40,000
	Sewage in the villages of Llapushnik Poterk Vukoc:	65,000
	Sewage in the villages of Abri e Eperme and Terdec	65,000
	Sewage in the villages of Korroticë e Eperme e Ulet and Poklek i Ri and i Vjetër	105,000
	Sewage in the villages of Nekoc and Kizhnarekë	40,000
	Construction of collectors for wastewater collection in the Municipality	420,000

Ö	Construction of Martial Arts sports hall	40,000
Ferizaj	Construction of City Sports Hall	70,000
Gjakovë	Construction of sports fields in schools	110,000
	Development of the tourist point on the Erenik River	25,000
	Construction of the Brekoc-Deva walking and cycling path	50,000
	Refurbishing of sewage and atmospheric water systems	100,000
	Construction-pavement of roads in Korenic village	130,000
	Construction of City Parking facilities	170,000
	Construction-pavement of roads Dervish Shaqa - Osek Hylë	170,000
	Construction of road Rracaj - Rripaj	140,000
	Construction of irrigation canals in rural areas	340,000
an	Construction of the civil status office in the neighborhood "Arbëria"	60,000
Gjilan	Pavement of roads in the neighborhoods "Junuz Terstena", and the villages Shillovë, Malishevë and Uglar.	450,000
	Construction of the bridge in the village of Livoq i Epërm	30,000
	Regulation of underground infrastructure in the villages of Cernica and Ponesh	200,000
	Regulation of the area (park) Banja	347,000
Istog	Investments in the bus station	5,000
Ist	Construction of roads in lubove, neighbourhoods "Haxhijaj", "Kajtazaj" and "Hajdaj"	35,000
	Infrastructure regulation in "Ndre Mjeda" Primary School in the village of Rakosh	133,000
	Renovation of the social and residential facility	50,000
	Investments in central heating in city kindergartens	30,000
lan	Pavement of trails in village of Poturovc	53,000
Lipjan	Pavement of roads in the village of Kraishte	68,000
	Pavement of sidewalks in Babush	25,000
	Pavement of sidewalks with public lighting in Sllovi	79,000
	Pavement of roads in the village of Gadime e Eperme	183,000
	Pavement of roads in the village of Gadime e Ulet	205,000
	Pavement of roads in the village of Krojmir	137,000
	Pavement of roads in the village of Gllogovc	66,000
en	Construction of 5 sports fields ( Teqe, Kojske,Gllanic, Jeta e re, Qallopek)	24,000
	Construction of kindergarten in the village of Gadime	250,000
	Regulation of the stadium in Dobraje and Magurë	134,000
	Construction of the local office in Reqane	5,000
Prizren	Construction of sewage in Landovicë	110,000
-	Rehabilitation of infrastructure in town streets	150,000
	Regulation of city parking	90,000

Pejë	Pavement of road Ura e Gurit	120,000
-	Construction of defensive walls in Kapeshnica neighborhood	120,000
	Construction of protective walls in the village of Bogë	35,000
	Regulation of open canals in Katundi i Ri	60,000
	Regulation of open canals in "Xhemajl Kada" and "2 Korrik"	85,000
	Regulation of open canals in Kristal	25,000
	Refurbishing of schools	38,000
ve	Pavement of roads in the village of Dobërdol	40,000
Podujevë	Pavement of several roads in the village of Metergofc	165,000
Po	Pavement of several roads in the village of Buricë	40,000
	Pavement of several roads in the village of Gërdofc	50,000
	Pavement of several roads in the village of Batllav	60,000
	Pavement of several roads in the village of Llapashticë	60,000
	Pavement of several roads in the village of Shajkofc	60,000
	Pavement of several roads in the village of Tërrnavë	50,000
	Pavement of several roads in the village of Sibofc	60,000
	Pavement of several roads in the village of Penuhë	40,000
	Pavement of the road in the village of Revuçë	40,000
	Pavement of several roads in the village of Dumnicë	50,000
	Construction of the bridges in Zhiti	12,000
	Refurbishing of health facilities	70,000
	Construction of sport fields	30,000
) ec	Green market construction	10,000
Rahovec	Refurbishing of schools	20,000
Ra	Construction of FMC in Apterush	30,000
ne	Expansion of street "Ahmet Shtimja"	60,000
Shtime	Regulation of sewage in the village of Godancë	60,000
V)	Regulation of sewage and the road in the village of Luzhak	90,000
	Regulation of sidewalk in the village Muzeqin	50,000
	Refurbishing of Municipality Building	15,000
	Construction of sports fields	50,000
	Construction of FMC in Pjetershticë	40,000
	Regulation of agricultural tracks with gravel	30,000
	Refurbishing of school facilities	50,000

-01	Front Challes and the 12 or all 12 o	
Suharekë	Facade of the blue apartment building and the building near "Abdyl Rama" street	15,000
	Construction of kindergarten in Samadraxhë-Stage II	38,000
Sı	Infrastructure regulation for the Kindergarten in Studenqan	45,000
	Construction and repair of schools	38,000
	Sewerage regulation in Blace	25,000
	Repair or roads in "Kodra e Trimave", St. Xhelë Muslia, in Doberdelan.	30,000
	Pavement of local roads in "11 Martirët" "Rrezina"	20,000
	Installation of central heating and repair of existing ones in MFMC, FMC and FMA	15,000
	Construction of irrigation system for agricultural areas	25,000
	Cleaning and regulation of rivers in the Municipality	20,000
	Sewerage regulation in Studenqan	20,000
	Regulation and rehabilitation of local roads in the Municipality	30,000
ir.	Construction of kiosks in "Adem Jashari" square	10,000
Vushtrri	Construction of sewers in rural areas	50,000
>	Construction of water supply in the rural areas	200,000
	Construction of bus station	15,000
	FMC renovation and central heating installation	15,000
:e	Fitting of water supply network in urban and rural areas	30,000
Kamenicë	Sewer network fitting in urban and rural areas	50,000
Kar	Maintenance of public lighting	5,000
	Construction of the community house facility	10,000
	Equipping schools with laboratory equipment	5,000
	Central heating in schools	10,000
	School renovation	15,000
Lig	Square construction	2,100,520
Obiliq	Construction of roads in some neighborhoods of Hade e Re village	100,000
	Construction and renovation of the facility for social cases	50,000
	Installation of sewers in areas	150,000
	Water supply installation in some areas	85,000
	Construction of an health office in Breznica	50,000
	Library construction	50,000

Source: Municipal directorates according to their investment plans for the first half of 2020



GAP Institute is a Think Tank established in October 2007 in Kosovo. GAP's main goal is to attract professionals to create an environment of professional development and research, as seen in similar institutions in Western countries. This also provides Kosovars with opportunities to research, develop and implement projects in order to advance the Kosovo society. Priority for this Institute is the mobilization of professionals to address the country's economic, political and social challenges. GAP's main goals are to fill the gaps between government and citizens, and between problems and solutions.

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